

PSM案例学习： 从一起物料的自然事件看变更管理的重要性

PSM Case Study: MOC's role in a smoldering incident

张荣茂 / 工艺安全经理 Rongmao Zhang / PS Manager

联化科技股份有限公司 Lianhetech

**该演讲由刘建波 / 工艺安全经理准备 The slides is prepared by Terry Liu (PS Manager)*

主要内容 Content

事件简介 Incident Introduction

工艺简介 Process Introduction

事件经过 What happened

事件分析 Cause Analysis

经验学习 Lessons Learnt



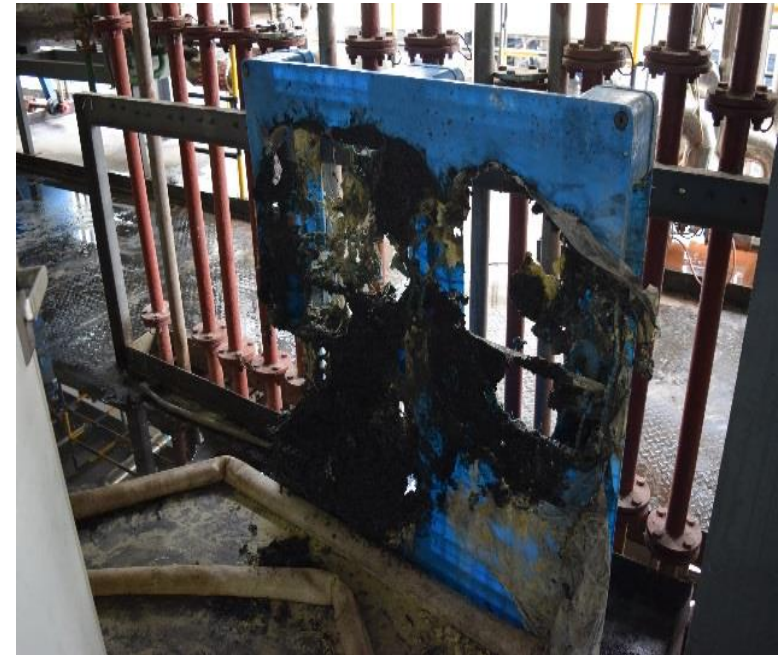
嘉宾介绍 Speaker Bio

- 张荣茂 (Rongmao Zhang)
 - 现就职于：工艺安全经理，联化科技股份有限公司
Current title : PS Manager in LianheTech
 - Past experience 工作经历
 - 2007-2011 有机合成研究员，联化科技股份有限公司
Process Chemist, Lianhe Chemical Tech .Co.Ltd
 - 2011-2012 工艺工程师，江苏联化科技有限公司
Process Engineer, Jiangsu Lianhua Technology Co., Ltd
 - 2012-2020 SHE 工程师，江苏联化科技有限公司
SHE Engineer, Jiangsu Lianhua Technology Co., Ltd
 - 2020/10 - 工艺安全经理，联化科技股份有限公司
PSM Manager, Lianhe Chemical Tech .Co.Ltd
 - 联系方式 Contact information
 - Email: rongmao1.zhang@lianhetech.com
 - Tel: 15240366961

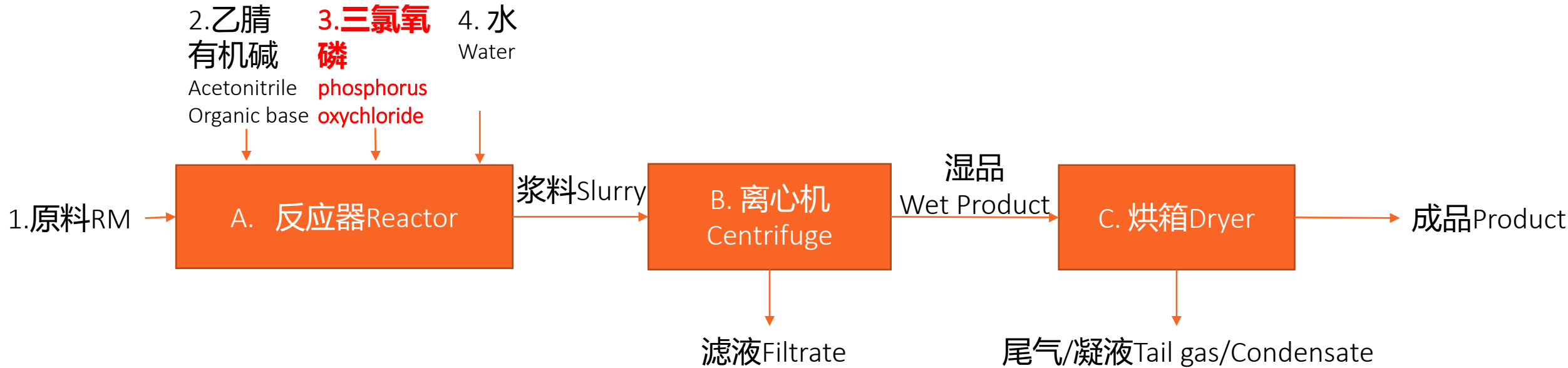


1. 事件简介 Incident Introduction

- 当日凌晨02:30分，操作人员将离心出来的3袋共80kg返工湿品物料存放于储存间；
- At 2:30, one operator stored 3 bags (80kg) of centrifugal reworked wet product into storage room,.
- 06:00许，车间湿品物料发生冒烟并起火。火情被周边巡检人员及时发现，并被及时消灭。
- At 6:00, smoke and fire appeared from the wet product, which was found by an operator who was in patrol nearby and extinguished it out immediately.



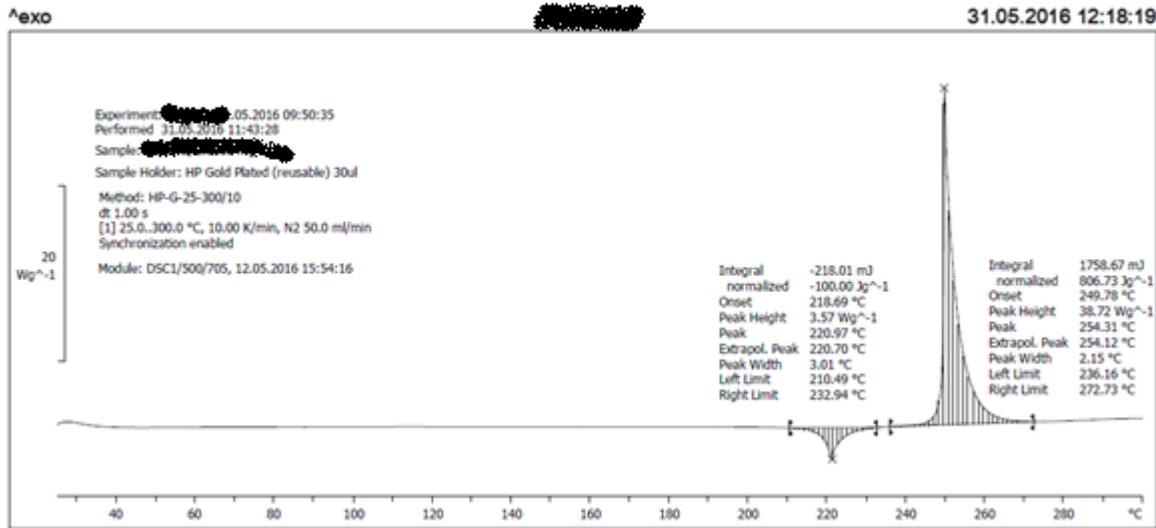
3. 事件经过 Incident Details



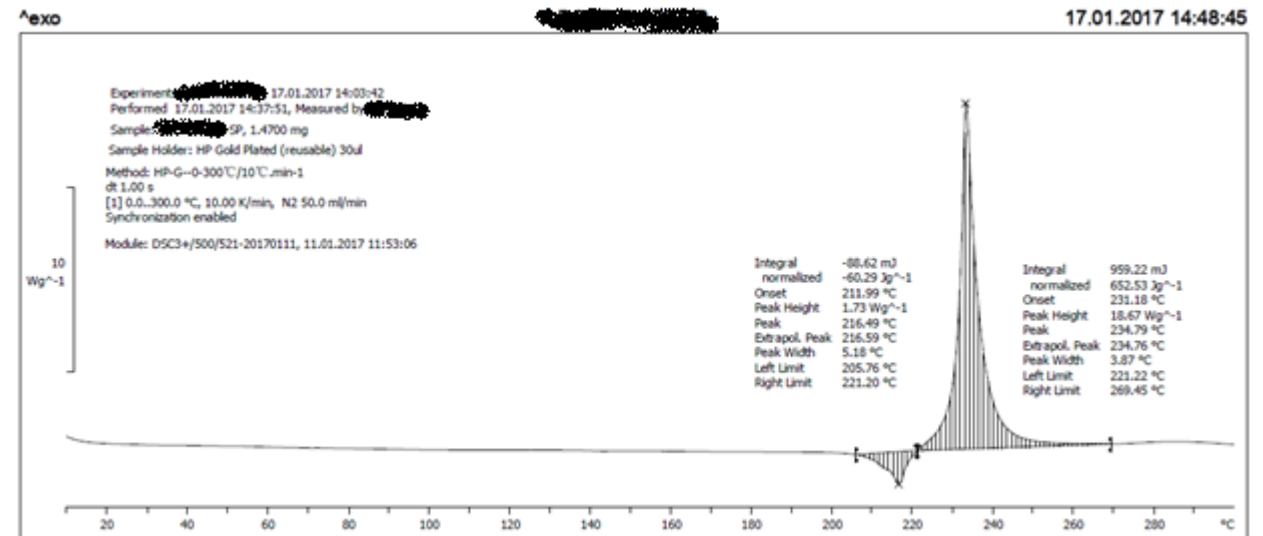
- 事发前批次反应，在加完三氯氧磷后 (A.3)，由于工艺原因，大量原料RM未完成反应。
- In the last batch before the incident, because of the process, after feeding phosphorus oxychloride (A.3), loads of RM didn't react completely.
- 当晚经与技术人员讨论后，决定直接往后面做至离心 (B)，回收原料RM。
- After discussion with technician, they decided to do until centrifuge step (B), and recycled the RM.
- 次日凌晨2时，离心得到回收的原料RM湿品，并存放于暂存间。
- 2:00am the next day, they got the recycled wet RM, and put into the storage room.
- 次日凌晨6时，操作人员巡检时发现暂存间冒烟。
- 6:00am, the operator found smoke came out from storage room in patrol.

4. 事件分析 Incident Analysis

事故前物料测试数据 Material test data before the incident:



原料RM干品
Dry RM

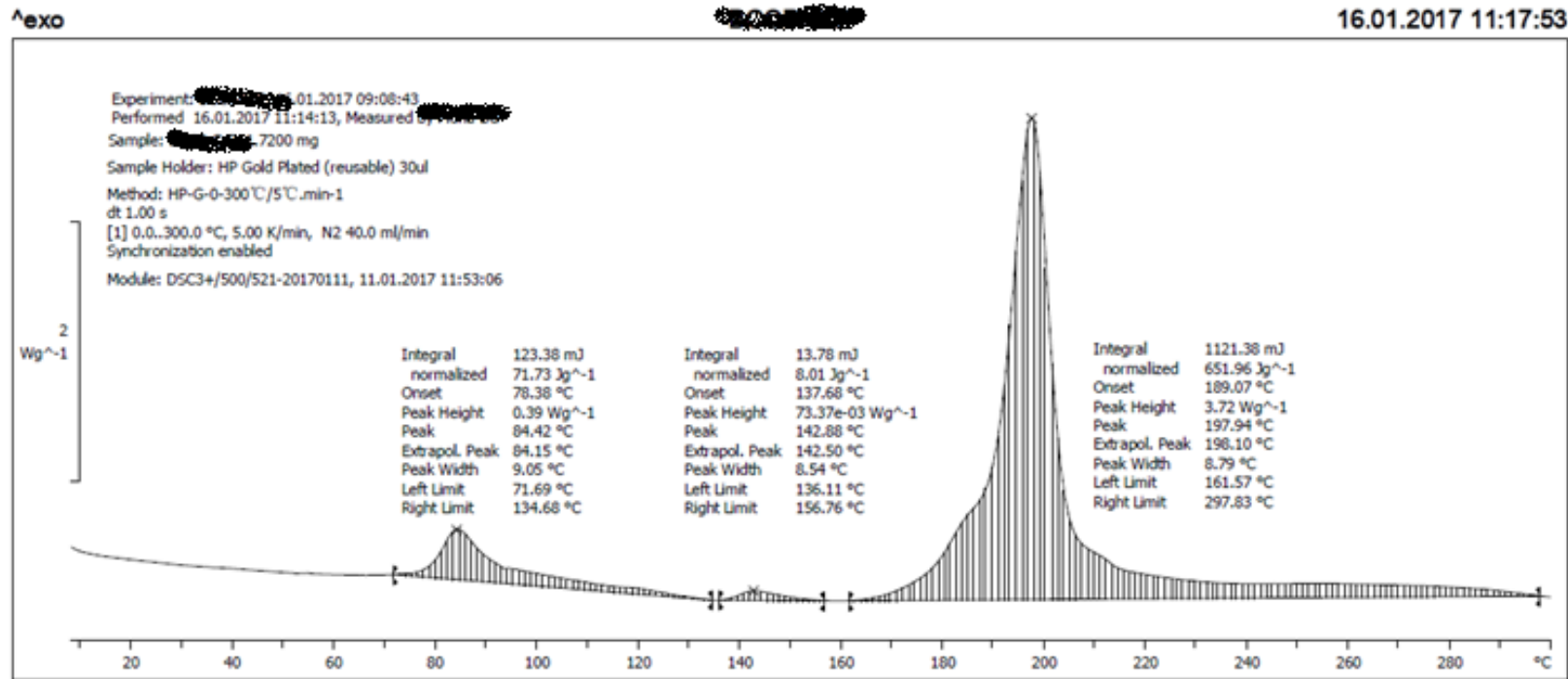


原料RM湿品
Wet RM

4. 事件分析 Incident Analysis

事故后补充测试 Supplemented test data after the incident:

回收原料 Recycled material



回收原料RM的DSC

DCS of reworked RM

初始放热Initial heat release 1:

$T_0=71^{\circ}\text{C}$, $Q'=71.7\text{J/g}$;

初始放热Initial heat release 2:

$T_0=136^{\circ}\text{C}$, $Q'=8\text{J/g}$;

初始放热Initial heat release 3:

$T_0=161^{\circ}\text{C}$, $Q'=651\text{J/g}$;

4. 事件分析 Incident Analysis

事故后补充测试 Supplemental test data after the incident:

回收原料 Recycled material

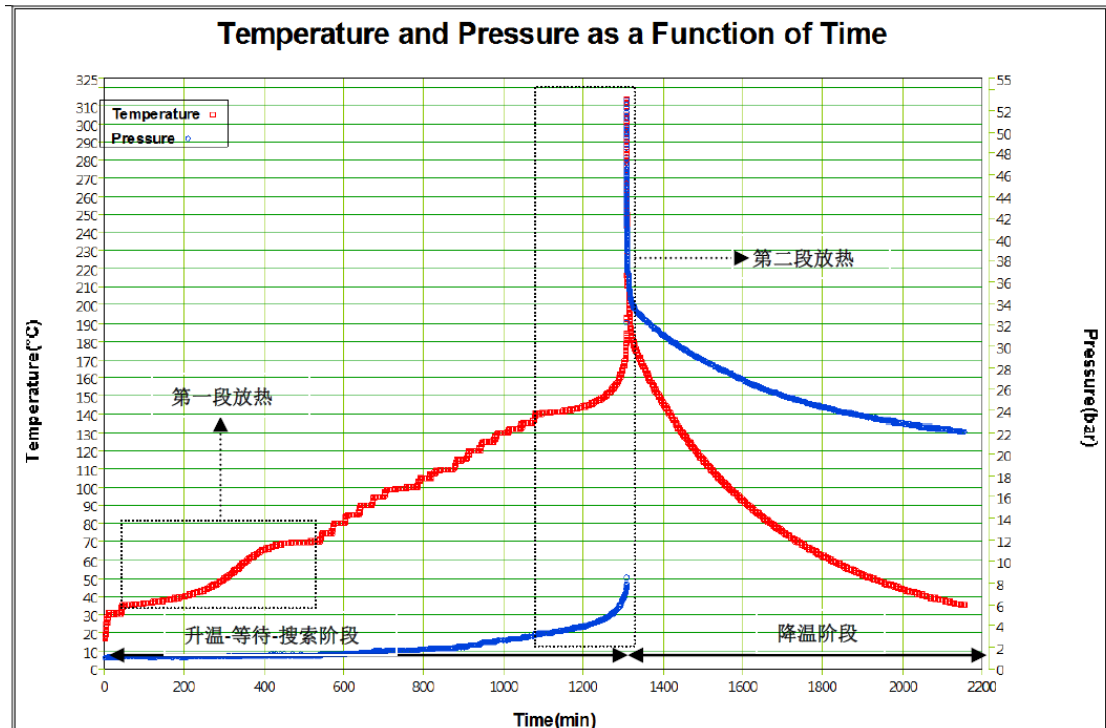


图 1. 整个测试过程样品温度 (红色) & 样品压力 (蓝色) 随时间变化曲线

起始放热 Initial heat release 1: $T_0=35.4^{\circ}\text{C}$, 绝热温升 ΔT_{ad} : 71.5°C ;
 起始放热 Initial heat release 2: $T_0=140^{\circ}\text{C}$, 绝热温升 ΔT_{ad} : 362°C ,

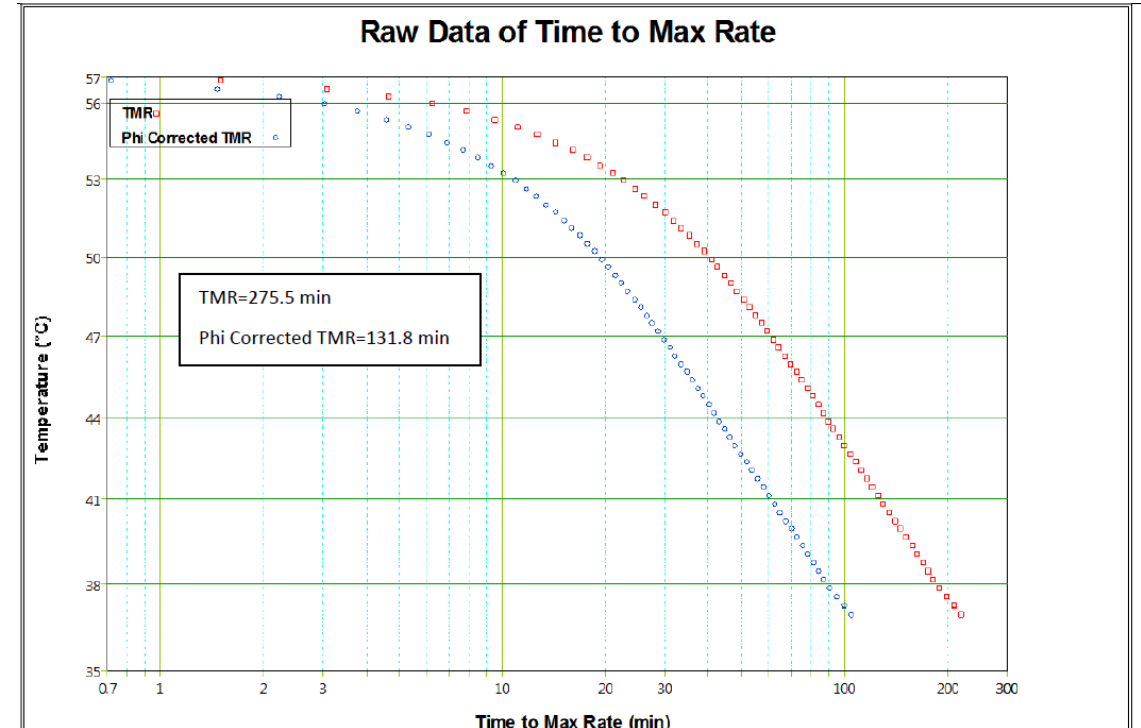


图 5. 第一段放热过程中 Φ 值校准过的 TMR 曲线 (蓝色) 与原始 TMR 曲线 (红色)

TMR=131.8min=2.2h

4. 事件分析 Incident Analysis

- 湿品杂质分析 Impurity analysis of wet product

	磷 P ppm	氯 Cl ppm	pH
正常批次 Normal Batch	102	647	6-7
回收 (事故) 批次 Recycled (Incident) Batch	19800	200	1-2

5. 经验学习 Lessons Learnt

- 工艺的任何变化，特别是对于含有高能或高活性化学品的工艺，必须及时对安全数据重新进行评估。

In any process change, especially including high-energy or highly reactive chemicals, safety data should be assessed properly in time.

- 对于高能化学品，特别警惕杂质对其稳定性的影响，常见的杂质有：

For high-energy chemicals, more caution should be paid to its stability impact caused by impurities, classical impurities includes:

- 铁锈 Iron rust
- 酸碱度 pH
- 水份 water
- 工艺杂质 Process impurity



CONTACT



pscinitiative.org



info@pscinitiative.org



Annabel Buchan:
+44 (0) 7794 557524



[PSCI](https://www.linkedin.com/company/psci)



[@PSCInitiative](https://twitter.com/PSCInitiative)

WeChat

[制药供应链组织PSCI](#)

For more information about the PSCI please contact:

PSCI Secretariat

Carnstone Partners Ltd
Durham House
Durham House Street
London
WC2N 6HG

info@pscinitiative.org

+55 (11) 94486 6315

About the Secretariat

Carnstone Partners Ltd is an independent management consultancy, specialising in corporate responsibility and sustainability, with a long track record in running industry groups.

carnstone
partners ltd