

Introduction and Industrial Hygiene Maturity Model

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Johnson & Johnson



Michael West
Pfizer

PSCI IH Sub Team Members

AGENDA

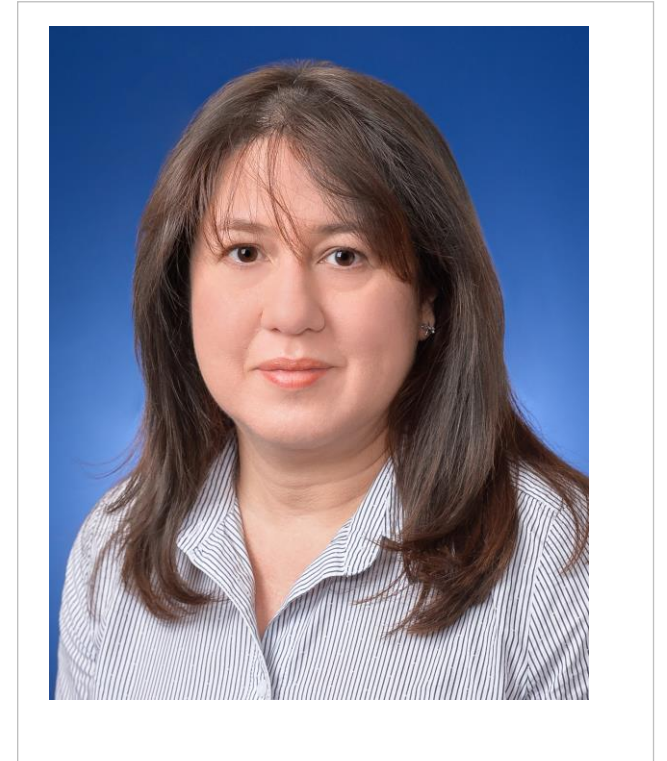
Industrial Hygiene Maturity Model Overview
Implementing a Comprehensive IH Program



Speaker Bio

■ Vivian Rivera Turro

- Certified Industrial Hygienist (CIH).
- Corporate Industrial Hygienist for Eli Lilly & Co.
- Based at Indiana, US.
- 5 years in Corporate role supporting manufacturing sites globally.
- 15 years of IH experience working in API, Dry Product, and Biotech Manufacturing.
- riverav@lilly.com



Industrial Hygiene Maturity Model

- IH Maturity Model is built in 4 Levels:

Starting Developing Implementing Leading

- Will help to implement every element of the IH program.
- Could be used to self assess your implementation position and give you direction where to go.
- This version is primarily focused in Chemical Exposure and the basis of hearing conservation program.
- The IH Maturity Model covers:
 - Chemical Management
 - Risk Assessment
 - Quantitative Exposure Assessment
 - PPE
 - Medical Surveillance
 - Exposure Control/Containment.
- Next versions will include implementation aspects related to physical and biological hazards.

IH Maturity Model

- This version also introduces the aspect of Management System focused to Industrial Hygiene:
 - Designation of a person to administer the IH Program
 - Training for Management and functions that supports the program.
 - IH Procedures and Compliance with local regulations.
 - Involvement in change management.
 - Program performance, metrics, and site management review.
 - Self assessment process to identify gaps and areas for continuous improvement.
- Implementation will be supported with References, Resources, and Tools that we will be posting in PSCI Link page.
 - Example: A risk assessment has been documented for each process or task using a Risk Based methodology.
(Tool name)

Implementing a Comprehensive IH Program



- IH Program consist of several elements.
- PSCI IH Team reviewed 2019 PSCI Assessment Results:
 - Common and wide variety of observations in different elements of IH Program.
- As a result, the IH Sub Team decided to provide a holistic overview of the implementation of the IH Program.
 - Risk Assessment is the basis of program implementation and how should be used to successful implement all other elements in a cascading mode.
- Lead to:
 - successful implementation of all elements,
 - management oversight and planning, and
 - long term sustainability.

Presentation #2

Implementing a Comprehensive Industrial Hygiene Program

Panel Presentation:

Session 1: Vivian Rivera Turro, Eli Lilly

Session 2: Ana Gonzalez, Bristol Myers Squibb

Session 3: Matthew Thomas, AstraZeneca

Presentation #2

Section 1

Panel Presentation: Implementing a Comprehensive Industrial Hygiene Program

Speaker:

Vivian Rivera Turro, Eli Lilly

Risk Assessment

- A risk assessment for a Task:
 - Ex. **Preparation of Formulation Batch**
 - i. Preparation of pre formulation solution
 - ii. Transfer of formulation solution to formulation tank
 - iii. Adding Drug Substance to formulation tank
- Risk Based methodology (AIHA, COSHH, Qualitative Chemical Risk Assessment).
- The outcome of each risk assessment is to:
 - Characterize and classify employee exposure potential* in one of the exposure categories:
 - **Acceptable** (<50% of the OEL)
 - **Uncertain** (50-100% of the OEL)
 - **Unacceptable** (>100% of the OEL)
*without considering respiratory protection
 - Determine PPE and requirements (filter or cartridge replacement, fit test, etc.)
 - Medical and training requirements
- There are software available in the market to document risk assessments. However, when a software is not available in the company, a simple spreadsheet could be used to gather the information and manage the program.

Each country have their own requirements and/or guidance to conduct risk assessment.

Low Risk

Medium Risk

High Risk

Exposure Assessment Profile Tool

Example

If interested
 PSCI IH Team is posting a Template of an Excel based Exposure Assessment Profile in PSCI Suppliers Link.

- Similar Exposure Group
- Hazard Characterization

| Similar Exposure Group | | | |
|------------------------|---------------|------------|------------------------|
| Site Name | Department | Area | Position |
| Star | Manufacturing | Dispensing | Manufacturing operator |

| Hazard Information | | Task Description | | | | | |
|--|-----------------------------|-------------------|-----------|--------------|---------------|-----------------|------------------------|
| Chemical, Physical, or Biological Hazard | Primary Hazards | OEL | Frequency | Duration per | Quantity Used | Operation Type | Containment capability |
| Drug Substance xxx | Reproductive, Liver effects | 1 ug/m3 TWA 8 hrs | Daily | 2 hrs | 5 kg | Manual addition | Open-no controls |

- Risk Assessment

| Risk Assessment (AIHA Model) | | | | | |
|------------------------------|----------------------|--------------------|---------------------|-------------|-------------------------|
| Hazard | Exposure Risk Rating | Exposure Potential | Exposure Conclusion | Uncertainty | IH Monitoring (Study #) |
| 3 | 4 | Very High | Unacceptable | Low | |

- PPE determination, Medical Surveillance, and Training Requirements.

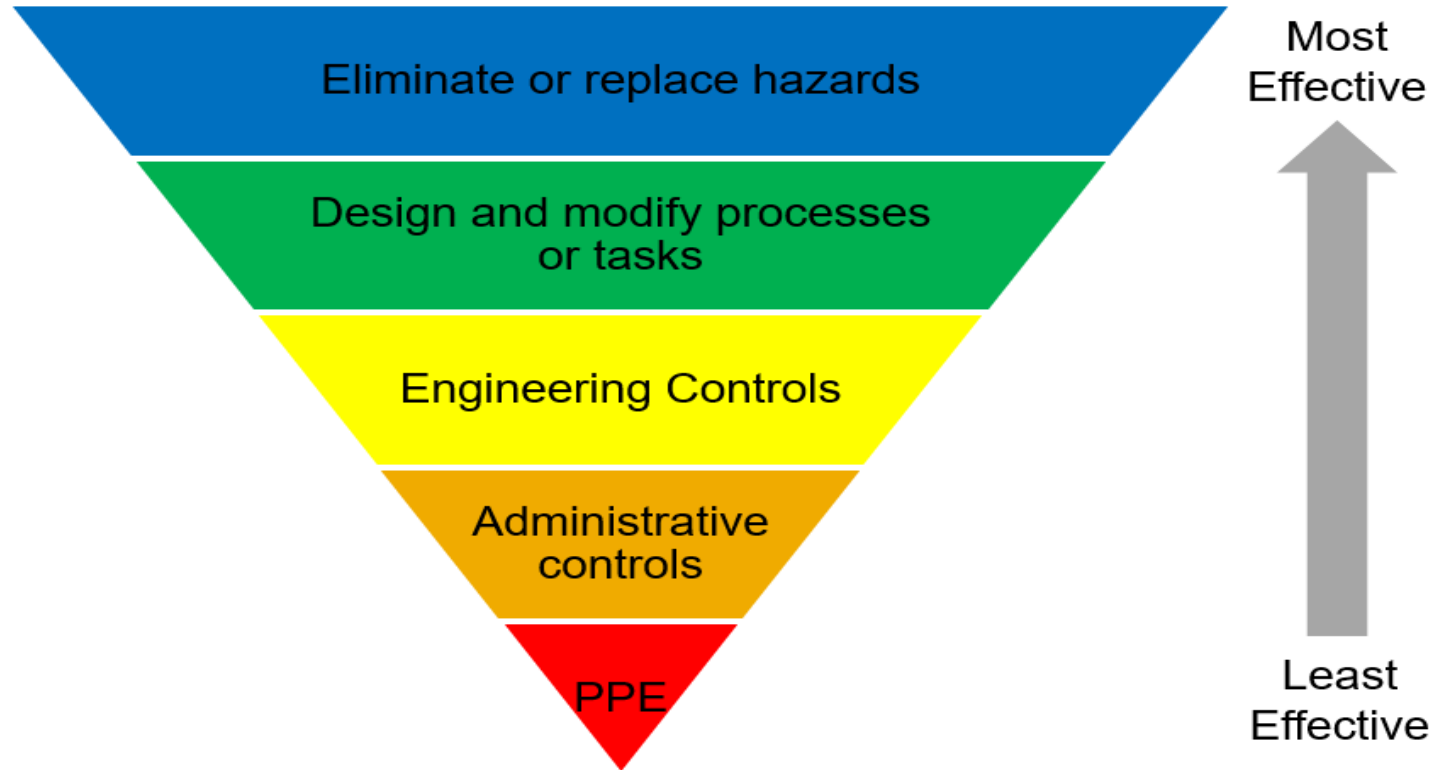
| PPE Determination | | Medical Surveillance Requirements | Applicable Trainings |
|---|----------|-----------------------------------|---|
| Personal Protective Equipment | Fit Test | Medical Panel | Training |
| PAPR Respirator with HEPA filter | | Respirator program | CLP/GHS (HazCom), PPE, Respirator |
| Full Face Respirator with organic filters | x | Respirator program | CLP/GHS (HazCom), PPE, Respirator, Fit Test |

Exposure Assessment Profile Example

- As the risk assessment is completed for each task, site exposure profile is start to be built.
- Multiple tasks will be reflected in the Exposure Assessment Profile.
- The information is ready to be managed:
 - Risk Prioritization

| Task | Hazard Information | |
|---|--|---------------------|
| | Chemical, Physical, or Biological Hazard | Exposure Conclusion |
| Material Dispensing | Drug Substance xxx | Unacceptable |
| Material Dispensing | Chloroform | Unacceptable |
| Addition of material into formulation tank | Drug Substance xxx | Unacceptable |
| Preparation of pre formulation solution. Addition of water and materials into pre | Hydrogen Peroxide | Unacceptable |
| Material Dispensing | Sodium Nitrate | Inconclusive |
| Material Dispensing | Lactose | Inconclusive |
| Preparation of pre formulation solution. Addition of water and materials into pre formulation tank. Mixing and pump | Phosgene | Acceptable |
| Maintenance task to support operations | Sanding | Acceptable |

Hierarchy of Controls



Personal Protective Equipment (PPE)

- PPE Communication
 - Could be done in many ways and some of them have more advantages than others.
 - Some examples:
 - Manufacturing Tickets
 - electronic batch records (eTickets)
 - Procedure and trainings
 - Labels at room entrance
 - Collaboration site or hard copy files in a centralized location, ex. control room
- PPE Management
 - Once PPE (make and model) is determined.
 - Partner with Site contacts (Purchasing/Procurement, Supervisors) to ensure that only IH selected equipment is purchased/ordered and new equipment goes through IH evaluation.
 - Other PPE considerations: define safety shoes requirements by area, safety prescriptions for employees needing visual correction or wearing full face respirators.

Presentation #2

Section 2

Implementing a Comprehensive Industrial Hygiene Program

Speakers:

Anna González, Bristol Myers Squibb

AGENDA

Training Requirements

Medical Surveillance

Fit Test



Speaker Bio

- Anna M. González
- EHS Manager for Bristol Myers Squibb
- Based at Lawrenceville, New Jersey, USA
- With BMS for 14 years
- Over 20 years of IH experience including; consulting, chemical manufacturing, pharmaceutical, consumer and research.
- anna.gonzalez@bms.com
- (609) 252-6640



An example of an Excel based Exposure Assessment Profile has been posted in PSCI Suppliers Link.

Identifying Training Requirements

| Similar Exposure Group | | | | Hazard Information | | | | | | | Risk Assessment | | Risk Prioritization | | | | | | | | |
|------------------------|---------------|-------------|------------------------|--|-------------------------------------|-----------------|-------------|--------------------|---------------|----------------|----------------------|--------|----------------------|-------------------|--------------|-------------|--|------------|----------|-----------------------------------|---------------------------|
| Site Name | Department | Area | Position | Chemical, Physical, or Biological Hazard | Primary Hazards | Concentration | Frequency | Duration per shift | Quantity Used | Operation Type | Containment Level | Hazard | Exposure Risk Rating | Exposure Judgment | Conclusion | Uncertainty | Personal Protective Equipment | Respirator | Fit Test | Medical Surveillance Requirements | Training Requirements |
| Star | Manufacturing | Dispensing | Manufacturing operator | Sodium Nitrate | Irritant | mg/m3 TWA 8 hrs | Once a week | 2 hrs | 2 kg | Manual | Open-no controls | 2 | 2 | 4 | Unacceptable | Medium | Goggles, Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Dispensing | Manufacturing operator | API xxx | Reproductive, Liver effects | mg/m3 TWA 8 hrs | Daily | 2 hrs | 5 kg | Manual | Open-no controls | 3 | 4 | 12 | Unacceptable | Low | Full Face Respirator with HEPA filter | Full Face | x | Respirator program | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Lactose | Irritant | ug/m3 TWA 8 hrs | Daily | 1 hr | 20 kg | Manual | Open-no controls | 1 | 4 | 4 | Unacceptable | Medium | Full Face Respirator with HEPA filter | Full Face | x | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Sodium Chloride | Irritant | ug/m3 TWA 8 hrs | Daily | 1 hr | 50 kg | Manual | Open-no controls | 1 | 4 | 4 | Unacceptable | Medium | Full Face Respirator with HEPA filter | Full Face | x | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Magnesium Stereate | Irritant | mg/m3 TWA 8 hrs | Daily | 1 hr | 5 kg | Manual | Open-no controls | 1 | 2 | 2 | Unacceptable | Medium | Full Face Respirator with HEPA filter | Full Face | x | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Noise | Hearing loss | dBA TWA 8 hrs | Daily | 7 hrs | n/a | n/a | n/a | 2 | 4 | 8 | Inconclusive | Medium | Hearing protection NRR 33 | | | Hearing conservation | PPE, Hearing conservation |
| Star | Manufacturing | Dispensing | Manufacturing operator | Vibration | Reynolds effects | | Daily | 1 hrs | n/a | n/a | n/a | 2 | 1 | 2 | Inconclusive | Medium | Safety glasses | | | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Chloroform | Teratogen | ppm TWA 8 hrs | Daily | < 1 hr | 0.1 grams | Manual | SemiOpen-LEV | 4 | 2 | 8 | Inconclusive | Medium | Goggles, Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | API xxx | Reproductive, Liver effects | mg/m3 TWA 8 hrs | Daily | 2 hrs | 5 kg | Manual | Open-no controls | 3 | 4 | 12 | Inconclusive | Low | PAPR respirator with HEPA Filter cartridge | PAPR | | Respirator program | PPE, Respirator |
| Star | Manufacturing | Formulation | Manufacturing operator | Lactose | Irritant | ug/m3 TWA 8 hrs | Daily | 1 hr | 20 kg | Manual | Open-no controls | 1 | 4 | 4 | Inconclusive | Medium | PAPR respirator with HEPA Filter cartridge | PAPR | | Respirator program | PPE, Respirator |
| Star | Manufacturing | Formulation | Manufacturing operator | Sodium Chloride | Irritant | ug/m3 TWA 8 hrs | Daily | 1 hr | 50 kg | Manual | Open-no controls | 1 | 4 | 4 | Inconclusive | Medium | PAPR respirator with HEPA Filter cartridge | PAPR | | Respirator program | PPE, Respirator |
| Star | Manufacturing | Formulation | Manufacturing operator | Magnesium Stereate | Irritant | mg/m3 TWA 8 hrs | Daily | 1 hr | 5 kg | Manual | Open-no controls | 1 | 2 | 2 | Inconclusive | Medium | Goggles, Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | Phosgene | Nervous System, Reproductive Hazard | ppm TWA 8 hrs | Once a week | 1 hr | 50 L | Manual | Enclosed (Glove Box) | 4 | 2 | 8 | Inconclusive | Medium | Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | Hydrogen Peroxide | Corrosive | mg/m3 TWA 8 hrs | Once a week | 3 hrs | 1 L | Manual | Open-no controls | 3 | 3 | 9 | Inconclusive | Medium | Safety glasses, nitrile gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | Noise | Hearing loss | dBA TWA 8 hrs | Daily | 7 hrs | n/a | n/a | n/a | 2 | 3 | 6 | Inconclusive | High | Hearing protection NRR 33 | | | Hearing conservation | PPE, Hearing conservation |

- Identify Biological, Chemical & Physical Hazards to be included in Hazard Communication Training
 - Examples: Combustibles, Highly Toxic Materials, Biologics, Reproductive Hazards, liquefied gases, noise, etc.
- Other Training needs: Ergonomics, Chemical Compatibility, Lasers, PPE, etc.

Medical Surveillance

- Must meet local regulations.
 - Can be conducted by on site Medical personnel or outsourced
 - Examples of requirements:
 - Respirator Program
 - Questionnaire
 - Pulmonary Function Test (Spirometry)
 - Hearing Conservation Program
 - Questionnaire
 - Audiometry
 - Sensitizers
 - Questionnaire
 - Physical examination of the skin and respiratory tract
 - Other, as determined by medical staff
- Some Active Pharmaceutical Ingredients and Hazardous Chemicals may have their own medical surveillance requirements. Review the SDS prior to initial use of the material on site to determine if additional testing is needed.
 - Medical consultations should be available for employees who have had accidental exposures and/or participated of hazardous materials spill clean ups.
 - Special or Particular needs must be considered under this program.
 - Pre-existing conditions
 - Reproductive Health
 - **For additional information you can refer to the [Medical Surveillance presentation posted on the PSCI Suppliers Link page.](#)**

Medical Surveillance

| Similar Exposure Group | | | | Risk Prioritization | | | | | | |
|------------------------|---------------|-------------|------------------------|---------------------|-------------|--|------------|----------|-----------------------------------|---------------------------|
| Site Name | Department | Area | Position | Conclusion | Uncertainty | Personal Protective Equipment | Respirator | Fit Test | Medical Surveillance Requirements | Training Requirements |
| Star | Manufacturing | Dispensing | Manufacturing operator | Unacceptable | Medium | Goggles, Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Dispensing | Manufacturing operator | Unacceptable | Low | Full Face Respirator with HEPA filter | Full Face | x | Respirator program | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Unacceptable | Medium | Full Face Respirator with HEPA filter | Full Face | x | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Unacceptable | Medium | Full Face Respirator with HEPA filter | Full Face | x | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Unacceptable | Medium | Full Face Respirator with HEPA filter | Full Face | x | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Inconclusive | Medium | Hearing protection NRR 33 | | | Hearing conservation | PPE, Hearing conservation |
| Star | Manufacturing | Dispensing | Manufacturing operator | Inconclusive | Medium | Safety glasses | | | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Inconclusive | Medium | Goggles, Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | Low | PAPR respirator with HEPA Filter cartridge | PAPR | | Respirator program | PPE, Respirator |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | Medium | PAPR respirator with HEPA Filter cartridge | PAPR | | Respirator program | PPE, Respirator |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | Medium | PAPR respirator with HEPA Filter cartridge | PAPR | | Respirator program | PPE, Respirator |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | Medium | Goggles, Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | Medium | Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | Medium | Safety glasses, nitrile gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | High | Hearing protection NRR 33 | | | Hearing conservation | PPE, Hearing conservation |

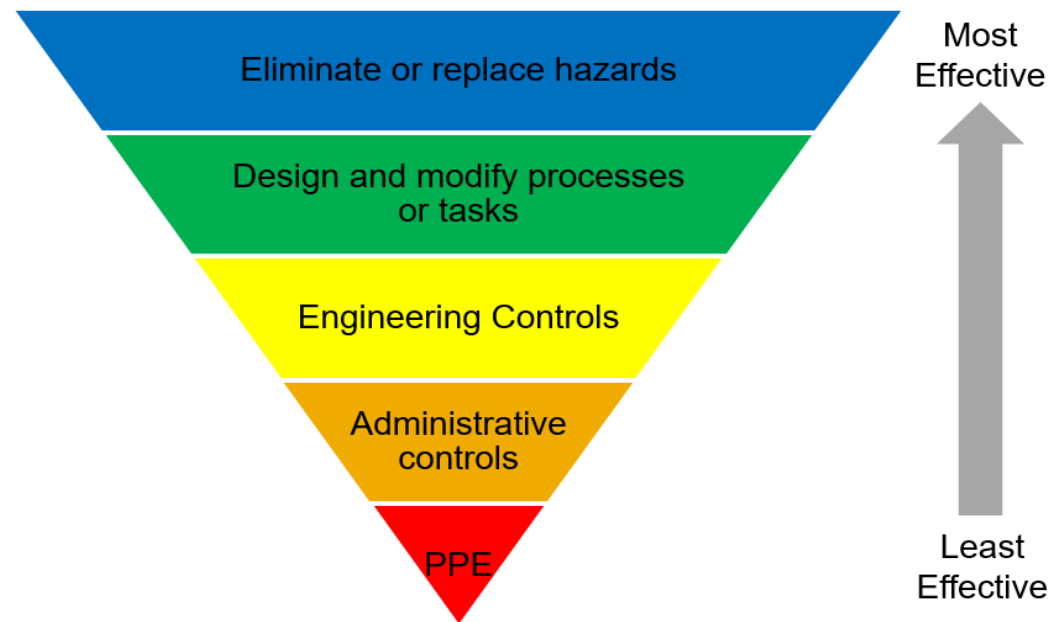
Respiratory Protection Requirements

| Similar Exposure Group | | | | Risk Prioritization | | | | | | |
|------------------------|---------------|-------------|------------------------|---------------------|-------------|--|------------|----------|-----------------------------------|---------------------------|
| Site Name | Department | Area | Position | Conclusion | Uncertainty | Personal Protective Equipment | Respirator | Fit Test | Medical Surveillance Requirements | Training Requirements |
| Star | Manufacturing | Dispensing | Manufacturing operator | Unacceptable | Medium | Goggles, Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Dispensing | Manufacturing operator | Unacceptable | Low | Full Face Respirator with HEPA filter | Full Face | x | Respirator program | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Unacceptable | Medium | Full Face Respirator with HEPA filter | Full Face | x | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Unacceptable | Medium | Full Face Respirator with HEPA filter | Full Face | x | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Unacceptable | Medium | Full Face Respirator with HEPA filter | Full Face | x | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Inconclusive | Medium | Hearing protection NRR 33 | | | Hearing conservation | PPE, Hearing conservation |
| Star | Manufacturing | Dispensing | Manufacturing operator | Inconclusive | Medium | Safety glasses | | | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Inconclusive | Medium | Goggles, Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | Low | PAPR respirator with HEPA Filter cartridge | PAPR | | Respirator program | PPE, Respirator |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | Medium | PAPR respirator with HEPA Filter cartridge | PAPR | | Respirator program | PPE, Respirator |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | Medium | PAPR respirator with HEPA Filter cartridge | PAPR | | Respirator program | PPE, Respirator |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | Medium | Goggles, Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | Medium | Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | Medium | Safety glasses, nitrile gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | Inconclusive | High | Hearing protection NRR 33 | | | Hearing conservation | PPE, Hearing conservation |

- PAPR with loose fitting hoods do not require fit testing, however, employee must be medically approved to wear one and has to be trained in proper use, maintenance and storage of equipment.

Your Exposure Assessment is a live document!

- Your exposure assessment must be updated periodically and when there are any changes that might impact the exposure risk.
- Personal Protective Equipment should be used as the last line of defense or as an interim control measure.



Fit Testing

- Before an employee may be required to use any respirator with a negative or positive pressure tight-fitting facepiece, the following requirements must be met:
 - Medical surveillance
 - Respirator Training
 - Fit testing with the same make, model, style, and size of respirator that will be used.
- There are two types of Fit testing:
 - **Qualitative fit testing**
 - **Quantitative fit testing**

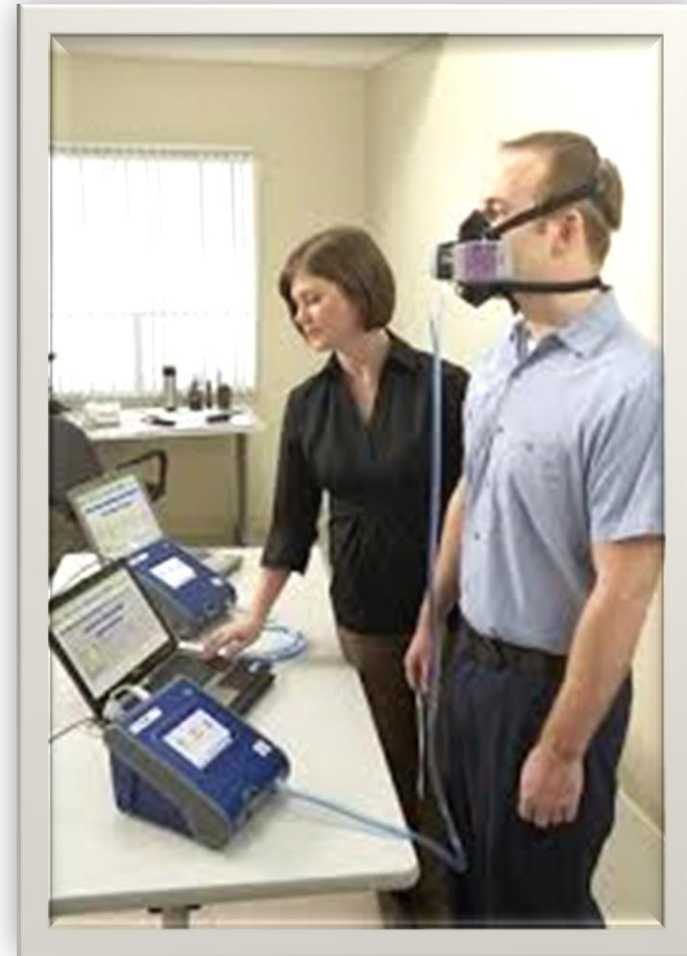
Qualitative Fit Testing (QLFT)

- QLFT involves the introduction of a harmless odoriferous or irritating substance into the breathing zone around the respirator being worn. If no odor or irritation is detected by the wearer, this indicates a proper fit.
- QLFT may only be used to fit-test:
 - Negative-pressure, air-purifying respirators, as long as they'll only be used in atmospheres where the hazard is at less than 10 times the permissible exposure limit (PEL).
 - Tight fitting facepieces used with powered and atmosphere-supplying respirators.



Quantitative Fit Testing

- **Quantitative fit testing** offers more accurate, detailed information on respirator fit. While the wearer performs exercises that could induce facepiece leakage, a fit testing instrument numerically measures the amount of leakage into the respirator. This testing can be done either by generating a test aerosol as a test atmosphere, using ambient aerosol as a test agent, or using controlled negative pressure to measure any leakage.



Additional Resources

Qualitative Fit Test

- [3M Overview of Fit Testing Process](#)
- [3M China](#)
- [3M India](#)

Quantitative Fit Test

- [TSI](#)
- [AccuTec-HIS](#)



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Carnstone Partners Ltd is an independent management consultancy, specialising in corporate responsibility and sustainability, with a long track record in running industry groups.

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Industrial Hygiene – Section 3 Risk Prioritisation

Matthew Thomas

Global Industrial Hygiene Lead

AstraZeneca

AGENDA

IH Risk Analysis & Prioritisation

IH Monitoring Plans

IH Improvement Plans



Speaker Bio

- **Matthew Thomas**

- Global Industrial Hygiene Lead for AstraZeneca
- Based at Alderley Park, Cheshire, UK
- In post with AstraZeneca for 5 years
- Nearly 15 years IH consultancy experience including 2 year secondment to AstraZeneca and a further 2+ years with AstraZeneca managing their UK LEV contract
- Wide ranging industry experience including; pharmaceutical, petrochemical, transport, engineering, defence, food, logistics, energy and security
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- (+44) 07469 408913



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Industrial Hygiene Risk Prioritisation

- Using your risk assessment or Exposure Assessment Profiling Tool it is possible to plan the prioritisations for your Industrial Hygiene program and drive its maturation.
- Prioritisation allows you to identify the areas for further investigation based on a criteria.
- One approach to applying criteria is from AIHA as follows:-
 - **Acceptable** (<50% of the OEL)
 - **Uncertain** (50-100% of the OEL)
 - **Unacceptable** (>100% of the OEL)
*without considering respiratory protection
- Note there are a range of alternative approaches available that will be equally effective.

Industrial Hygiene Risk Register

| Similar Exposure Group | | | | Hazard Information | | | | | | | Risk Assessment | | Risk Prioritization | | | | | | | | |
|------------------------|---------------|-------------|------------------------|--|-------------------------------------|--------------------|-------------|--------------------|---------------|----------------|----------------------|--------|----------------------|-------------------|--------------|-------------|--|------------|----------|-----------------------------------|---------------------------|
| Site Name | Department | Area | Position | Chemical, Physical, or Biological Hazard | Primary Hazards | OEL | Frequency | Duration per shift | Quantity Used | Operation Type | Containment Level | Hazard | Exposure Risk Rating | Exposure Judgment | Conclusion | Uncertainty | Personal Protective Equipment | Respirator | Fit Test | Medical Surveillance Requirements | Training Requirements |
| Star | Manufacturing | Dispensing | Manufacturing operator | Sodium Nitrate | Irritant | 1 mg/m3 TWA 8 hrs | Once a week | 2 hrs | 2 kg | Manual | Open-no controls | 2 | 2 | 4 | Unacceptable | Medium | Goggles, Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Dispensing | Manufacturing operator | API xxx | Reproductive, Liver effects | 2 ug/m3 TWA 8 hrs | Daily | 2 hrs | 5 kg | Manual | Open-no controls | 3 | 4 | 12 | Unacceptable | Low | Face Respirator with HEPA filter | Full Face | x | Respirator program | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Lactose | Irritant | 10 ug/m3 TWA 8 hrs | Daily | 1 hr | 20 kg | Manual | Open-no controls | 1 | 4 | 4 | Unacceptable | Medium | Face Respirator with HEPA filter | Full Face | x | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Sodium Chloride | Irritant | 20 ug/m3 TWA 8 hrs | Daily | 1 hr | 50 kg | Manual | Open-no controls | 1 | 4 | 4 | Unacceptable | Medium | Face Respirator with HEPA filter | Full Face | x | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Magnesium Stereate | Irritant | 3 mg/m3 TWA 8 hrs | Daily | 1 hr | 5 kg | Manual | Open-no controls | 1 | 2 | 2 | Unacceptable | Medium | Face Respirator with HEPA filter | Full Face | x | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Noise | Hearing loss | 85 dBA TWA 8 hrs | Daily | 7 hrs | n/a | n/a | n/a | 2 | 4 | 8 | Inconclusive | Medium | Hearing protection NRR 33 | | | Hearing conservation | PPE, Hearing conservation |
| Star | Manufacturing | Dispensing | Manufacturing operator | Vibration | Reynolds effects | | Daily | 1 hrs | n/a | n/a | n/a | 2 | 1 | 2 | Inconclusive | Medium | Safety glasses | | | | PPE, Respirator |
| Star | Manufacturing | Dispensing | Manufacturing operator | Chloroform | Teratogen | 0.2 ppm TWA 8 hrs | Daily | < 1 hr | 0.1 grams | Manual | SemiOpen-LEV | 4 | 2 | 8 | Inconclusive | Medium | Goggles, Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | API xxx | Reproductive, Liver effects | 2 ug/m3 TWA 8 hrs | Daily | 2 hrs | 5 kg | Manual | Open-no controls | 3 | 4 | 12 | Inconclusive | Low | PR respirator with HEPA Filter cartridge | PAPR | | Respirator program | PPE, Respirator |
| Star | Manufacturing | Formulation | Manufacturing operator | Lactose | Irritant | 10 ug/m3 TWA 8 hrs | Daily | 1 hr | 20 kg | Manual | Open-no controls | 1 | 4 | 4 | Inconclusive | Medium | PR respirator with HEPA Filter cartridge | PAPR | | Respirator program | PPE, Respirator |
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| Star | Manufacturing | Formulation | Manufacturing operator | Phosgene | Nervous System, Reproductive Hazard | 0.1 ppm TWA 8 hrs | Once a week | 1 hr | 50 L | Manual | Enclosed (Glove Box) | 4 | 2 | 8 | Inconclusive | Medium | Nitrile disposable gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | Hydrogen Peroxide | Corrosive | 1 mg/m3 TWA 8 hrs | Once a week | 3 hrs | 1 L | Manual | Open-no controls | 3 | 3 | 9 | Inconclusive | Medium | Safety glasses, nitrile gloves | | | | PPE |
| Star | Manufacturing | Formulation | Manufacturing operator | Noise | Hearing loss | 85 dBA TWA 8 hrs | Daily | 7 hrs | n/a | n/a | n/a | 2 | 3 | 6 | Inconclusive | High | Hearing protection NRR 33 | | | Hearing conservation | PPE, Hearing conservation |

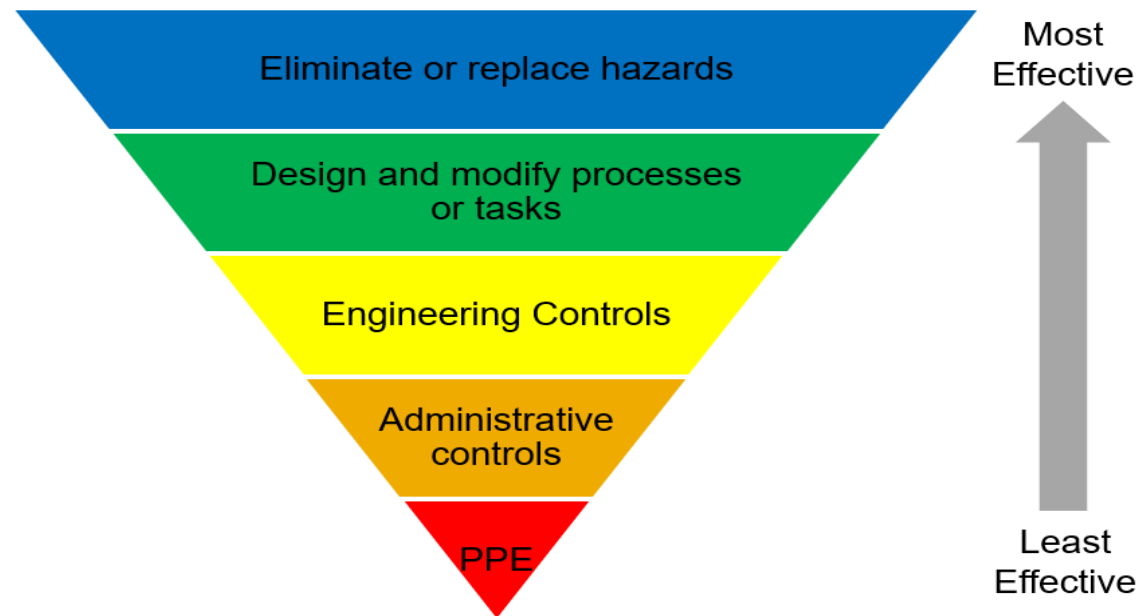
Industrial Hygiene Risk Prioritisation

- Identify areas of highest concern - high/very high exposure potentials
- Focus on unacceptable risks
- Aim for lowest uncertainty for maximum benefit.

| Risk Assessment (AIHA Model) | | | | |
|------------------------------|----------------------|--------------------|---------------------|-------------|
| Hazard | Exposure Risk Rating | Exposure Potential | Exposure Conclusion | Uncertainty |
| 3 | 4 | Very High | Unacceptable | Low |
| 4 | 2 | High | Unacceptable | Medium |
| 3 | 4 | Very High | Unacceptable | Low |
| 3 | 3 | High to Very High | Unacceptable | Medium |
| 4 | 3 | Very High | Unacceptable | Low |
| 2 | 2 | Moderate to High | Inconclusive | Medium |
| 1 | 4 | Moderate | Inconclusive | Medium |
| 1 | 4 | Moderate | Inconclusive | Medium |
| 1 | 2 | Moderate | Inconclusive | Medium |
| 1 | 4 | Moderate | Inconclusive | Medium |
| 1 | 4 | Moderate | Inconclusive | Medium |

Industrial Hygiene Risk Prioritisation

- Risk prioritisation allows you to look at tasks or processes, to see where the weaknesses are in that process and to plan improvements. Include all steps in a process (including cleaning etc)
- Additional PPE can be used as an interim measure until improvements can be made that manage exposure.
- Hierarchy of control



Industrial Hygiene Risk Prioritisation

- Effective Risk Prioritisation allows you to focus efforts where most needed.
 - Unacceptable vs Trivial risks
 - Timescales for improvement
 - Budget for improvements or for IH monitoring
- Key outcome/main goal is improved protection for your workers
- Allows the creation of:-
 - Industrial Hygiene Monitoring Plan
 - Industrial Hygiene Improvement Plan

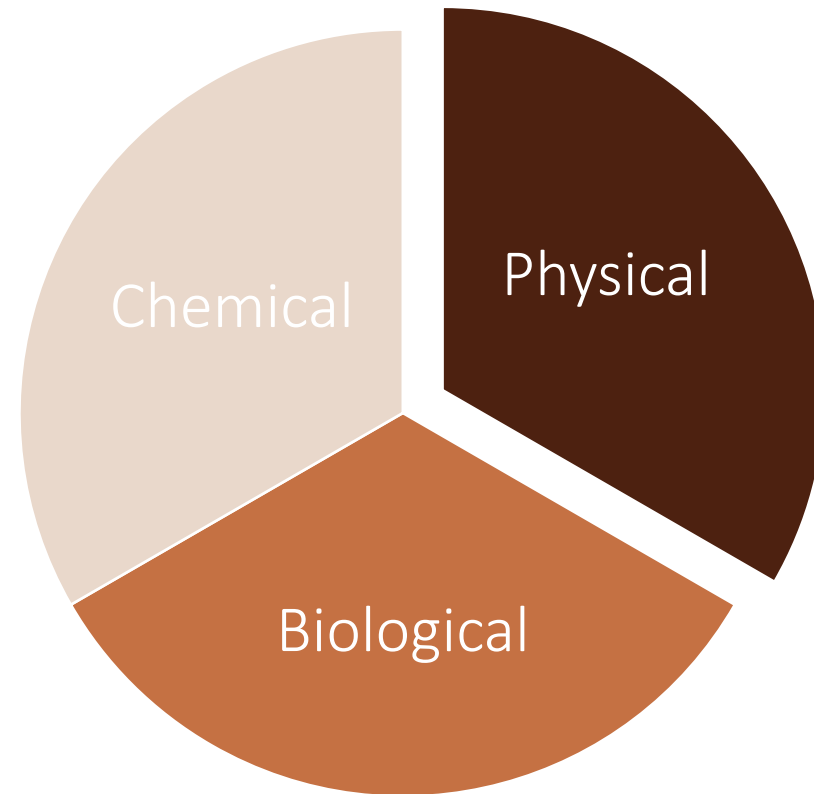
Industrial Hygiene Monitoring Plan

- IH monitoring plan can include planning for the assessment of any of the IH risks at your site;

- Hazard (potential) vs Risk (likelihood)

- Understand your hazards?

- Understand your risks?



Industrial Hygiene Monitoring Plan



- Having a plan allows budgeting in advance.
- Prioritisation for planned monitoring based on risk.
- Set the rules for monitoring.
- When and how frequently monitoring will be undertaken. \uparrow risk = \uparrow frequency
- Monitoring methodology? Personal and/or area measurements?
- Validated analytical sampling technique is critical (or a surrogate can be used).
- Who will do the monitoring? Internal resource? Consultant resource?

IH monitoring should always be undertaken by competent individuals.

Key Point - API vs general nuisance dust

- Key message, within the pharmaceutical production environment, not all powders are the same.
- API is often significantly more potent than the excipients and present a far greater toxicological risk.
- OELs often $\mu\text{g}/\text{m}^3$ for API vs mg/m^3 for excipients i.e. 1000x or more lower
- At $\mu\text{g}/\text{m}^3$ levels, you cant see the airborne dust. At ng/m^3 levels
- As part of routine training, ensure that staff are aware of the potencies for the products they are working with, any additional controls in place and what to do in an emergency such as a spillage.



| Band Range | Mass inhaled over 8hr day |
|---------------------------------|---------------------------|
| 10,000 $\mu\text{g}/\text{m}^3$ | 4% sugar pack |
| 1,00 $\mu\text{g}/\text{m}^3$ | 0.4% sugar pack |
| 100 $\mu\text{g}/\text{m}^3$ | 0.04% sugar pack |
| 10 $\mu\text{g}/\text{m}^3$ | 0.004% sugar pack |
| 1 $\mu\text{g}/\text{m}^3$ | 0.0004% sugar pack |
| 0.1 $\mu\text{g}/\text{m}^3$ | 0.00004% sugar pack |

Industrial Hygiene Improvement Plan

- Your risk prioritisation also allows you to develop an IH Improvement Plan
- This sets out high level aspirations over the longer term (3, 5 or even 10 years)
- This is an opportunity to plan for fundamental change e.g. RPE Free or PPE Free.....
- Supported by an implementation/transformation plan that sets out on a schedule that will allow the long terms goals to be achieved with actions in the short, medium and long term
- Prioritise improvements to unacceptable risks.
- Obtain leadership buy in.
- Improvements based on cultural/behavioural change or process change/equipment/hardware and can include training, equipment with a prioritisation process and planned budget

Transformation Map

Desired State 2025

Safety

Competence

2019

2020

2021-2024

Mature IH Processes

Multi function collaboration

No exposure levels above the OEL
(taking account of RPE)

IH improvement plan referenced in all
OneSHE IH documentation

PPE & RPE Free Workplace as the
default philosophy

IH universally understood and
implemented (inspire).
All levels of the business.

Truly sustainable IH organization

Industry leading mature IH
Management Framework
(Govern)

Inspirational IH leadership
Be bold enough to push the limits

Best in class training, networking
and communication in IH.

IH monitoring plans in place

Online resource

All employees and managers aware of
the risks related to skin exposure

Training & networking at the forefront of IH
representation into the business

Embrace new media to drive the
IH message. Tailor comms to
the right levels

Bitesize training

Exposures above the OEL (taking account
of RPE) to be reported

Management buy in
Developing Governance piece

Listen to the business in respect of what
they want

Sustainable

Leadership, Management and Innovation

Enterprise

Risk Assessment

Sampling Strategy

Prioritized:

- Air Monitoring Plan
- Noise Monitoring Plan
- Other assessments: Ergonomics

PPE

- Communication
- Fit Test
- Respirator cartridge change
- Purchase administration

Medical Surveillance

- Applicable Panels
- Testing Frequency

Training

- Applicable courses
- Group assignment

Exposure Controls

- Preventive Maintenance
- Prioritized list of containment opportunities

Performance Evaluation

- Metrics
- Self Assessment

IH Integration in Site Management System

- Management Review of Program Metrics:
 - Exposure Assessment, Medical Surveillance, Self Assessment and Audit Outcome
- Setting up Priorities, action plans, and resources (human and economical).
- Containment opportunities
 - Action Plan for Local expense, Capital Expenses, Business Plan.



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About the Secretariat

Carnstone Partners Ltd is an independent management consultancy, specialising in corporate responsibility and sustainability, with a long track record in running industry groups.

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